

## Strategic Planning Report – 2015-2016

### Unit: Operations

**Administrative Lead: Ken Brown, COO**

Strategic Priority	Initiative	Accomplishments
Strategic Priority A: Educate Outstanding Graduates Who Meet the Needs of the State & Its Communities	Creation of St. Thomas Campus	Engaged Tripp-Umbach to: <ul style="list-style-type: none"> <li>• recommend a model for health science program expansion</li> <li>• determine the most feasible size/scope of expansions</li> <li>• develop operating/capital budgets for start up an ongoing operations for the expansion</li> <li>• identify projected economic impacts generated by the expansion</li> </ul>
	Simulation Center	Signed contract in November to begin construction.
	Library Renovation	
	UTHSC Health Science Building - Knoxville	
Strategic Priority B: Grow the Research Portfolio Focusing on Targeted Areas	Plough Center for Sterile Drug Delivery Systems	Secured funds for state-of-the-art facility for drug manufacturing Presentation in Peru
Strategic Priority C: Create Areas of Clinical Prominence While Expanding Outreach	Partnership with St. Thomas	
	New Dental Building	Commissioned building renderings Secured permission form State Building Commission
Strategic Priority D: Increase Visibility & Recognition of UTHSC Contribution	Campus Master Plan	Brown presented a webinar on the UTHSC Campus Planning at AAMC
	West Tennessee Regional Forensic Center (WREFC)	Developed outreach to strengthen relationships with area law enforcement American Board of Medicolegal Death Investigators named Lindsey Price as Fellow (1 of 5 in TN)
	Best Work Places in Memphis	Initiative led by Human Resources (2 <sup>nd</sup> year of designation)
	Medical District Project	
Strategic Priority E: Align UTHSC Resources with Areas of Excellence	Negotiations to purchase BioWorks	

Strategic Priority F: Expand & Strengthen Key Community & Other Partnerships		
	Brown receives Rainbow/Push Coalition Memphis Award	Recognition of leadership & excellence in health care (huge and transformational changes in the landscape of health care and education)
Strategic Priority F: Expand & Strengthen Key Community & Other Partnerships	LIVE! Summit Breast Cancer Survivor Exhibit	Second annual summit held in February with more than 700 women participating Third summit set for February 4, 2016 Portraits of 80 African American women who are cancer survivors
Cross Cutting Priority 6: Recruit & Retain Faculty, Staff & Students Through Development, Support & Mentorship	Employee Appreciation Event	
	Consideration of Day Care Center for UTHSC students and employees	
Cross Cutting Priority 7: Continue to Increase Diversity		
Cross Cutting Priority G: Increase Strategic Integration Across UTHSC	Human Resources employees reach out to help coworker	Provided a financial gift to HR employee in partnership with WREG
Cross Cutting Priority H: Strengthen Organizational Effectiveness & Adaptability Through a Focus on a Culture of Excellence Across the Institution Including Staff, Faculty & Administration	Security Control Center	Created state-of-the-art security control center in GEB Roll out of RAVE security mobile application
	RFP for Campus Conference Center	
	Campus Recreation "Healthy Living Program"	12-week course initiated in January
	Space Management	
	ACE Chief Academic Officer Institute	Sponsored Vice Chancellor for Academic, Faculty & Student Affairs for this national institute