

*The mission of the University of Tennessee Health Science Center is to improve the health and well-being of Tennesseans and the global community by fostering integrated, collaborative, and inclusive education, research, scientific discovery, clinical care, and public service.*

## UTHSC STRATEGIC MAP: FY 2018-2019 TO FY 2022-23

	A	B	C	D	E
	<b>Educate outstanding graduates who meet the needs of the state and its communities</b>	<b>Grow the research portfolio focusing on targeted areas</b>	<b>Create areas of clinical prominence while expanding outreach</b>	<b>Increase visibility and recognition of UTHSC contribution</b>	<b>Align UTHSC resources with areas of excellence</b>
1	Expand and strengthen team-based Interprofessional educational experiences	Provide necessary infrastructure for research and scholarship	Develop targeted areas of centers of excellence	Broaden and bolster the branding and marketing strategy	Address prioritized needs/ deficits requiring additional resources
2	Cultivate and sustain effective educational models and technologies to enhance student learning and engagement	Enhance connections between researchers at various translational stages (T0 to T4)	Establish a culture of best practices	Increase awareness of UTHSC's healthcare initiatives and contributions, from local to national and international audiences	Increase collaboration across UT
3	Foster student wellness and resilience to prepare them for lives and careers as health professionals	Create a collaborative research network across, disciplines, colleges, campuses, universities, hospitals and industry	Strengthen program quality using performance metrics	Renovate facilities to stimulate learning, scientific discovery, and research	Allocate space based on need across UTHSC
4	Prepare graduates to understand and address the social determinants of health in the communities we serve	Develop and implement research mentorship programs	Develop and implement community-based and statewide clinical and outreach programs	Engage stakeholders, including alumni, to be legislative advocates for UTHSC	Re-engineer clinical and core services to increase effectiveness and efficiency
5	Prepare graduates as life-long learners, collaborative leaders, and advocates to improve the shifting healthcare landscape		Expand the scope and quality of integrated clinical practice	Promote UTHSC as a positive and necessary entity in healthcare, education, research, and clinical practice	Optimize productivity and alignment of faculty, staff, students, and administration
6	Recruit and retain faculty and staff through development, support, and mentorship			Offer special events and initiative to promote health within the community	Build and sustain a philanthropic culture across UTHSC, alumni, and external stakeholders
7	Foster and sustain a diverse and inclusive culture where we respect and engage all members of the UTHSC community.				Develop leaders at all levels of the institution
F	<b>Expand and strengthen key community and other partnerships</b>				
G	<b>Strengthen organizational effectiveness and adaptability through a focus on a culture of excellence across UTHSC including staff, faculty, and administration</b>				